

**Annex IV. Joint Monitoring Matrix
Socio-Economic - 2008 and After**

BENCHMARKS	INDICATIVE ACTIONS	SWG, AND KEY IRAQI AGENCIES	
Section 4.1: Public Resource Management (PRM)			
<p>Goals: Maximize the benefit from public resources to the people of Iraq in all the regions and provinces by establishing an efficient, equitable, transparent and accountable system for the management of oil revenues and other resources.</p> <p align="center">Use public resources to promote national unity and diversified sustainable development.</p>			
Section 4.1.1: Oil Revenues			
Goal: Establish a transparent single petroleum account and an equitable petroleum revenue sharing framework			
<p>1. Establish and operationalize a single petroleum account</p>	<ul style="list-style-type: none"> • By 2008, require in all contracts with buyers of petroleum and petroleum products, contractors and operators, including IOC's to: a) deposit all payments due to Iraqi entities in the Petroleum Account; and b) deliver all oil due to Iraqi entities to SOMO or any successor state marketing organization (Priority Action) • By 2008, eliminate any exports outside the established DFI and successor Single Account (Priority Action) • By 2008 or at any time before the expiration of DFI, set up a single petroleum account to deposit all revenues related to petroleum operations due to government(s) (Priority Action) • By 2008 streamline the process, clarify the mandates and improve accounting between the various institutions managing oil revenues, SOMO, MoF, CBI, FRBNY, CrBI and the Ministries and the KRG 	<p>PRM WG, MoO incl. producing departments and SOMO MoF, CBI, CrBI, BSA</p>	
<p>2. Establish and implement mechanisms to ensure transparency of petroleum sector flows</p>	<ul style="list-style-type: none"> • By 2008, improve monitoring, accounting and reporting standards at state owned hydrocarbon entities • By end 2009, begin audits of all state entities operating in the hydrocarbon sector by recognized international firms within a year of the close of financial year; disclose the results of these audits to the MoF and other relevant ministries within 30 days of completion 	<p>PRM WG, MoO incl. producing departments MoF, CBI, CrBI, BSA, CoR, MoPDC</p>	

BENCHMARKS	INDICATIVE ACTIONS	SWG, AND KEY IRAQI AGENCIES	
	of audits		
<i>Section 4.1.2: Public Financial Management (PFM)</i>			
Goal: Align Public Financial Management and procurement system with sound international practice			
<i>B: Budget and Budget Execution</i>			
<i>Goal: Establish a credible, integrated and comprehensive budget that delivers reliable and predictable resources to budget holders</i>			
1. Develop and implement legislation and build institutions to improve Public Financial Management	<ul style="list-style-type: none"> • By end 2008, assign primary responsibility, provided for in the Public Financial Management Law, for all aspects of budget management to the MoF and clarify the role of other agencies (Priority Action) • By 2009, undertake a comprehensive Public Expenditure Review (following the Public Expenditure and Financial Accountability (PEFA) PFM Performance Measurement Framework) of PFM systems, procedures and legislation to identify strengths, weaknesses and forward action plans 	PRM WG, PM office, Cabinet decision, MOF, MoPDC	
2. Achieve an integrated and comprehensive budget and increase strategic content	<ul style="list-style-type: none"> • By 2008, monetize domestic deliveries of crude oil and fuel to refineries and power stations to reflect the full economic costs of these transfers (Priority Action) • By end 2009, integrate the recurrent and investment budgets and establish a Treasury Single Account (TSA) (Priority Action) • By end 2009, apply a realistic medium-term policy-based perspective to planning and managing the public finances 	PRM WG, MoF (BD, AD), MoPDC, Cabinet decision	
3. Establish and implement procedures and regulations to improve budget reliability and accountability	<ul style="list-style-type: none"> • By 2008, carry out and publish regular international standard audits of government finances including public procurement audit • By end 2008, strengthen oversight capacity of the Council of Representatives (CoR) and Board of Supreme Audit (BSA) through a prioritized and sequenced capacity development program 	PRM WG, MoF (BD, AD), MoPDC, BSA, CoR	

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<i>C: Procurement</i>			
<i>Goal: Align public procurement legislation and institutions with sound international practice</i>			
1. Pass and implement legislation and regulations build and operationalise institutions for public procurement	<ul style="list-style-type: none"> • By 2008, enact the law and supporting regulations and the standard bidding documents (Priority Action) • By 2008, establish the new the public procurement system based on the law • By end 2008, begin regular audits for compliance with the new public procurement law and regulations • By 2008 use e-Procurement for most public sector transactions 	PRM WG, MoPDC, Cabinet decision, CoR, BSA, inter-ministerial working group, anti-corruption bodies	
<i>D: Intergovernmental fiscal relations</i>			
<i>Goal: Develop a framework for intergovernmental fiscal relations to ensure efficiency, transparency and equity while maintaining national fiscal integrity</i>			
1. Decide on and implement oversight process for transfers	<ul style="list-style-type: none"> • By 2008, in consultation with regional authorities and Provincial Councils lay out process including timelines and reporting authority for transfers made to regions and provinces (Priority Action) 	MoF, MoPDC, BSA	
2. Clarify expenditure assignment	<ul style="list-style-type: none"> • By end 2008, provide conditional grants to regions and provinces to cover the above expenditures 	MoF. MoPDC in consultation with provinces and regions, MoO, MoT, CBI	
3. Clearly delineate sectoral roles and responsibilities	<ul style="list-style-type: none"> • By 2008, review of consistency between sectoral and PFM laws and intergovernmental legislation regarding roles and responsibilities of local governments (Priority Action) 	MoF to take lead	
4. Establish clear taxation powers for each level of	<ul style="list-style-type: none"> • By 2008, review of taxation and customs policy procedures, with the aim to provide sustainable method of raising resources for Gol and promoting growth and private sector 	CoR, MoF (TD, CD)	

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government	development (Priority Action) <ul style="list-style-type: none"> By 2008, either as part of the Constitutional Review process or as separate legislation, the Parliament should clarify taxation authority in a way that ensures, efficiency, predictability and national fiscal integrity 		
5. Clearly identify own source revenues for each level of government	<ul style="list-style-type: none"> By 2008, conduct assessment of revenues that can potentially serve as productive revenues for regions and provinces (these should include revenues dependent on relatively immobile tax base e.g., real estate) 	MoF in consultation with provinces and regions	
6. Identify fiscal capacity	<ul style="list-style-type: none"> By 2008, set up transfer system based on the fiscal capacity of the regions and governorates (Priority Action) 	MoF, local Councils	
7. Streamline criteria for disbursement of resources	<ul style="list-style-type: none"> By 2008, decide and set out criteria for disbursement of resources to regions and governorates using new legislation, if required (Priority Action) 	MoF, MoPDC	
Section 4.2: Strengthening Institutions and Improving Governance			
<i>Section 4.2.1. Engaging with Civil Society</i>			
Goal: Building consensus on economic reforms through dialogue and engagement with civil society. Mobilize Iraq's Social Capital in the process of development			
1. Adopt and carry out policies to stimulate civil society engagement in reforms	<ul style="list-style-type: none"> By 2008, introduce regulations to ensure an appropriate advisory and consultative role for civil society in legislative, administrative and policy making processes 	CoR, ODPM, MoPDC	
2. Adopt and implement comprehensive transparency policies and legislation	<ul style="list-style-type: none"> By 2008, pass freedom of information legislation and policies on public disclosure mandatory for public officials and institutions By 2008, pass media law to guarantee and protect the rights of media, watchdogs and other information sharing institutions 	MoJ, MoF, MoLSA, MoTele, ODPM	

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<i>Section 4.2.2 - Good Governance and Anti-Corruption</i>			
Goal: Develop a legal framework and build institutional capacity to deter corruption at all levels of government			
1. Adopt and implement legislation, regulations and procedures and strengthening legal and institutional framework for anti-corruption	<ul style="list-style-type: none"> • By 2008, develop a comprehensive system of internal and external controls within government, including conflict of interest policies, audit and evaluation • By 2008, complete a master plan for the anti-corruption agencies, developing Task Forces for high-risk institutions • By 2008, Iraq will ratify and implement the UNCAC, and other relevant international agreements 	PM office, BSA, CPI, and IGs, anti-corruption agencies Relevant agencies vetted by ACWG, BSA	
2. Begin recovering ill gotten assets	<ul style="list-style-type: none"> • By 2008, create a unit to pursue asset recovery in Iraq and abroad and the extradition of individuals wanted for corruption (Priority Action) 	Anti-Corruption Working Group (ACWG)	
3. Carry out public awareness campaigns on anticorruption	<ul style="list-style-type: none"> • By 2008, develop an education-based rule of law program for primary and secondary school aged children in order to create a “culture of lawfulness” 	ACWG	
<i>Section 4.2.3 - Civil Service Reform</i>			
Goal: Establish a civil service corps on the principles of professionalism, integrity and non-partisanship			
1. Adopt and implement policies, legislation, regulations, procedures and build institutions of public service management	<ul style="list-style-type: none"> • By 2008, establish a Federal Civil Service Commission (FCSC) for regulating the affairs of public office, including appointments, promotions and other matters provided for in law (Priority Action) • By 2008, set up the Federal Public Service Council (FPSC) as per Article 107 of the Constitution to oversee civil service reform and establish merit based employment principles and oversight • By 2008, develop and implement an internal and external controls/accountability system, 	PMO, ODFM, MoF, FCSC, MoPDC, FPSC, NCCMD, SoEs, other ministries	

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	<p>based on agreed values and principles, while strengthening capacity for audit, evaluation and oversight (internal and external) (Priority Action)</p> <ul style="list-style-type: none"> By 2008 develop machinery of government strategy providing guidelines and best practices for the overall shape and operations of government, including the number and mandate of Ministries, explore other institutional arrangements such as departmental corporations, and transition State Owned Enterprises (SoE's to ensure operational and financial independence 		
2. Carry out specific actions to improve human resources management practices	<ul style="list-style-type: none"> By 2008, specify the mandates of different agencies and tiers of government in human resource management (Priority Action) By 2008, adopt merit-based hiring and promotion practices (Priority Action) 	MoF, MoPDC, FCSC,	
Section 4.3 – Economic Reform			
<p>Goals: Create an enabling environment for investment, public and private, domestic and foreign, as a driver for sustainable and diversified economic growth</p> <p>Create the conditions for maximizing the benefits from foreign aid and investment and integration into the global economy</p>			
Section 4.3.1 - Reforming Subsidies			
<p>Goal: The Government shall work to phase out inefficient and inequitable universal subsidy programs while ensuring the protection of the vulnerable</p>			
1. Phase out universal subsidies (see also 3.1, 4.5 and 4.6.1)	<ul style="list-style-type: none"> By 2008, discuss with the IMF the possibility of the introduction of a petroleum dividend payment to each family to partially compensate for subsidy reforms By 2008, restructure PDS to benefit poorest households, and implement targeting of PDS (see also 4.4.2) 	MoF, MOLSA, MoO, MoPDC, SOMO, Offices of the Prime Minister and Deputy Prime Minister, MoT, and NGO's	
Section 4.3.2 - Private Sector Development and Investment promotion			
<p>Goal: Create an enabling environment for private investment and job creation</p>			

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1. Undertake specific measures to design and implement private sector development policies	<ul style="list-style-type: none"> During 2008, streamline a commercial code and develop effective enforcement mechanisms 	MIM, MoT, MoPDC	
<i>Section 4.3.3. – Financial Sector Restructuring</i>			
Goal: Promote public savings and investment and to create an environment for investment and growth the Government shall continue its effort at reforming the Financial Sector			
1. Undertake specific measure to restructuring State Owned Banks	<ul style="list-style-type: none"> Over 2008-2009, ensure that any financial support from the MOF is conditional on the satisfactory implementation of the restructuring program (Priority Action) By 2008, implement Rafidain and Rasheed restructuring programs (focusing on strategy and business plans, lending policies, risk management, human resources and training, management information systems, internal controls, and information technology) 	MOF, CBI	
2. Undertake specific measures to promote private banking	<ul style="list-style-type: none"> By 2008, adopt a Non-Bank Financial Institution regulation that allows for appropriate supervision and growth of the microfinance industry including the introduction of new financial intermediaries such as credit unions, cooperatives, and microfinance banks; as well as the diversification of product offerings such as savings mobilization, leasing, and insurance 	MOF, CBI	
<i>Section 4.3.4 - Regional and International Economic Integration</i>			
Goal: Reintegrate Iraq into the regional and global economy and deepen international cooperation on the basis of mutual benefit and common interest			
1. Ratify signed agreements and treaties, undertake specific measures including legislation to	<ul style="list-style-type: none"> By 2008, achieve significant progress towards World Trade Organization accession By 2010, join UN Framework Convention on Climate Change and its Kyoto Protocol, the Convention on Biodiversity, the Wetlands Convention and the Convention to Combat Desertification. 	MoF, MoPDC, MoFA, MoT, CoR,	

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implement ratified treaties. Negotiate and sign new ones.			
2. Prepare negotiate, sign, ratify and implement treaties and agreements	<ul style="list-style-type: none"> • Over 2008, conduct an analysis of the costs and benefits of membership in various treaties and organizations and best strategies for maximizing benefit from integration (Priority Action) • By 2008, pass legislation and establish the institutions necessary to facilitate active participation in international treaties and organizations (Priority Action) • By 2008, factor the goals of regional and international integration into economic policy including tax and customs policies, regulations of trade, finance, services, public procurement, quality standards, intellectual property and investment • By 2008, review the accession to existing International Conventions/Treaties/Protocols: ensure progress on signing/ratifying and reporting obligations • By 2008, build capacity across Ministries to negotiate and implement international treaties and agreements (Priority Action) • By 2008, Iraq will develop mechanisms for working with recognized non-governmental institutions and business organizations (such as Chambers of Commerce) that can help facilitate international integration on favorable terms 	MoF, MoFA, MoT, CoR	
4.4 Human Development and Human Security			
Goal: Protect the citizens, improve their wellbeing and productivity and mobilize Iraq's human capital as the key ingredient for sustainable development (human security and development are keys to achieving social peace, a cornerstone of national unity and economic development)			
4.4.1. Delivering Basic Services			
Goal: Achieve significant progress in meeting the 2015 UN Millennium Development Goals (MDG)			
1. Design and carry out specific policies including reforms and	<ul style="list-style-type: none"> • By 2009, reform public spending to gradually phase out non-targeted subsidies and redistribute funding for improving access to basic services (see also 4.3.1, 2.6.1/9) (Priority 	CoM, MOF, MoLSA	

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investments toward achieving the Millennium Development Goals	Action) <ul style="list-style-type: none"> • By 2008, revise legislation to guarantee equal opportunities to all for employment, social protection, and participation in public life to promote inclusion, with particular support for vulnerable groups such as IDP s, refugees, returnees, widows, orphans and disabled 		
4.4.1.1 Eradicate Extreme Poverty and Promote Area Based Development:			
<i>Goal: Reduce the number of families living under US\$ 0.50/day/individual by one third</i>			
1. Enact and implement policies and operationalize institution aimed at expanding active social protection measures to reduce poverty and to promote inclusion	<ul style="list-style-type: none"> • By 2008, based on the outputs of the WB Living Standard Measurement Survey, issue the Poverty Reduction Strategy to combat poverty and social exclusion (Priority Action) • By 2008, establish Regional Development Agencies under MoPDC to coordinate employment generating local investments and social development programs to encourage growth 	Antipoverty Committee (MOLSA, MOPDC, COSIT)	UNDP, WB?,
4.4.1.2. Employment			
<i>Goals: Build human capital necessary to sustain growth</i> <i>Reduce unemployment by one half and</i> <i>double labor force participation for women</i>			
1. Undertake specific measures to promote continuous education for competitive skills and equal opportunities in the labor market	<ul style="list-style-type: none"> • By end 2008, develop a labor market strategy incorporating labor legislation and targeted active labor market programs. • By end 2008, analyze the effects on job creation, retention, and cost of the current "on the job training" wage subsidy program; • By end 2009, based on the above analysis restructure and enhance targeted "on the job training" wage subsidy program with particular focus on unemployed youth, women and 	MOLSA, MoWA, MoHE, MoPDC	WB, USAID, UNDP, others?

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	<p>dislocated workers.</p> <ul style="list-style-type: none"> • By end 2009, expand a reformed vocational training and continuous education system linking supply of skilled workers to private sector demand. 		
4.4.1.3. Education			
<p style="text-align: center;"><i>Goals: Invest in people and their abilities to ensure optimal contribution to the economy</i></p> <p style="text-align: center;"><i>Achieve significant progress towards: i) full primary completion by 2015;</i></p> <p style="text-align: center;"><i>ii) gender parity in education by 2015, iii) Improve adult literacy by 25%, Increase education budget to 5% of GDP</i></p>			
<p>1. Achieve universal access to basic education</p>	<ul style="list-style-type: none"> • By 2008 mobilize community funds to improve infrastructure and provide transportation to ease access to schools in remote areas (Priority Action) • By 2008, expand feeding programs in schools for primary education students (Priority Action) • By end 2008, effective and efficient coordination between governance units progressively enabled, planning and service management provided through ensuring: <ul style="list-style-type: none"> ○ Division of roles and responsibilities between the different levels of administration/government clarified ○ National/sub- national/regional coordination strengthened ○ Good- governance and institutional autonomy promoted ○ Capacities built at all levels in the planning, organization and management of the educational system embracing broad and active participation, partnerships and dialogue in decision making • By 2010, increase education budget to a minimum 5% of GDP (while capping current share 	<p>Education SWG, MoE, MoHE, MoST, MoYS, MoLSA, MoPDC</p>	

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	for payroll)		
2. Carry out specific activities to promote adult literacy and skills training, early childhood development and life skills training	<ul style="list-style-type: none"> • By 2009, policy framework developed that looks at education holistically (i.e., the learning continuum rather than compartmentalization of the process), ensuring continuity, relevance of curriculum, and quality, and the administrative, legislative and financial institutions to support the process (Priority Action) <ul style="list-style-type: none"> ○ By 2010, implement a mechanism that monitors ratification of and compliance with international standards and conventions (e.g. Beijing Platform and its iterations, the MDG s, Education for All, the UN Decade for Literacy, and Early Childhood Development) • By 2008, by leveraging international support, boost academic exchange and the use of new media to re-integrate Iraq into the international academic community (Priority Action) 	Education SWG, MoE, MoHE, MoST, MoYS, MoLSA	
4.4.1.4 Health			
<i>Goal: Improve health and nutrition of all Iraqis as a cornerstone of welfare and economic development</i>			
1. Undertake specific measures to improve access to the Primary Health Care system (PHC) and focus on prevention and healthy life style	<ul style="list-style-type: none"> • By 2008, establish a policy framework that defines the content of a package of essential health services accessible to all Iraqis regardless of their ability to pay (Priority Action) • By 2009, ensure continuity and quality of care and include a referral system to secondary and tertiary health services (Priority Action) • By 2010, establish family health care as the care model that will cover 90% of the needs of the Iraqi family (Priority Action) • Over 2008-2010, increase resources of the Government health care system to finance the expansion of the scope and coverage of health services so that basic emergency services are available either through hospitals or primary care facilities (Priority Action) <ul style="list-style-type: none"> ○ By 2010, ensure coverage for priority health programs in remote areas, targeting vulnerable group and in carrying out outreached activities, and community mobilization 	Health SWG, MOH, MoPDC	

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	<ul style="list-style-type: none"> ○ By 2010, increase public participation through a health insurance scheme ○ By 2010, public spending on health to be a minimum of 4% of GDP to secure access to basic health care for all (while capping current share for payroll) - increased funding to be targeted to support profound reforms in the delivery and financing of health care, and in changing the operation of health services by the MOH (e.g. in procurement of pharmaceuticals, accountability, and incentives) ● Over 2008-2010, facilitate a strategic shift from the current hospital/curative focus to a primary health care centre/preventive focus ● By end 2010, strengthen programs and activities that have a direct measurable impact on the health and nutrition of the people, and prevent any further deterioration of the population's health and nutritional status, by ensuring access to programs such as: <ul style="list-style-type: none"> ○ Accelerated immunization programs for women and children, control contagious diseases (Diarrhea Diseases, Acute Respiratory Infections (ARI)), address micronutrient (MN) deficiencies (Iodine, Vitamin A, Iron and Folic Acid), Infant and Young Child Feeding Strategy implemented, including Supplementary Feeding programs strengthened for pregnant and lactating women and vulnerable groups. ○ These programs to be effectively delivered within the context of family (or primary) health care 		
2. Improve administration and emergency management in the health care system	<ul style="list-style-type: none"> ● By 2008, policy framework redefined (within civil service reform) aimed at correcting imbalances in the distribution of health workers and in their skill mix, at tailoring their training, role and contribution to health in the reformed Iraqi health system. In current circumstances the policy framework will address protection of Health Workers from security threats ● By 2010, improve regulation of private-for-profit activity, and moving to strengthen the Iraqi Health system by creating private-public synergies in priority Public Health programs and in HIS 	Health SWG, MOH	

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4.4.1.5 Environment, Water & Sanitation, Housing			
<p><i>Goals: Preserve Iraq's environment and ensure careful exploitation of its natural resources for the benefit of all citizens</i></p> <p><i>Improve access to housing by 15% ,</i></p> <p><i>improve access to water and sanitation by one third</i></p>			
<p>1. Improve institutional capacity to administer environment and natural resources conservation programs</p>	<ul style="list-style-type: none"> • By 2008, establish and implement urgent environmental projects in critical areas (Priority Action) • By 2008, develop legal and procedural frameworks that regulate the process for ownership of and access to natural resources, their proper use, maintenance and environmental conservation (Priority Action) • By 2008, assess environmental conditions at the local administrative levels in order to identify and implement urgently needed clean up projects 	<p>MoWR, MIM, MoA, MoEnv, MoHaR, MoMPW</p>	
<p>2. Undertake specific measures to ensure universal access to services (wat/san, housing, etc.)</p>	<ul style="list-style-type: none"> • By 2010, set prices linked to capacity to pay, with a minimum free packet of primary care services for all and additional support for poor and vulnerable while sustaining the strategic direction of the SSN system and what it encompasses • By 2008, support projects that seek to raise efficiency of water resources in agriculture and domestic use, in urban and rural areas 	<p>MoWR, MIM, MoA, MoEnv, MoHaR, MoMPW</p>	
4.4.1.6 Gender			
<p><i>Goals: Reduce gender discrimination, increase participation of women in public life and labor market</i></p> <p><i>Increase women's participation in politics at decision making levels and their involvement in the democratization process</i></p> <p><i>Protect women from violence and mobilize their potential to promote peace</i></p>			
<p>1. Develop and implement</p>	<ul style="list-style-type: none"> • By 2008, develop public education programs to encourage women's employment and 	<p>CoR, MoWA/WC,</p>	

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<p>legislation and institutional framework to develop social partnership and access for women to public life and to all of society's resources</p>	<p>participation in the decision making process in governmental institutions (Priority Action)</p> <ul style="list-style-type: none"> • By 2008, formulate or revise the national strategy for the advancement of women in line with the Beijing Platform for action, and establish machinery within the government and civil society for the implementation of the strategy • By end 2008, revise legislation to ensure non-discriminative access by gender to all fundamental rights, including work, participation in public life, professional association (unions) and politics • By 2010, increase women's share in Parliament through specific political training programs and Media support to encourage participation and develop solid men- women partnership for democracy and stability in Iraq 	<p>MoHR, MoLSA, OPM, MoCu, CoR</p>	
<p>4.4.2 Social Sector Reform and Integration of Vulnerable Populations</p>			
<p><i>Goals: Protect the poor and vulnerable groups from the fallout of change and reintegrate them into society, community, and economy</i></p> <p><i>Address the needs of IDPs, refugees and returnees while also enabling them to realize their potential as contributing members of the economic community</i></p>			
<p>1. Undertake specific measure to strengthen the targeted safety net</p>	<ul style="list-style-type: none"> • By 2008, analyze targeting options to improve the performance of the safety net • By 2008, implement an effective targeting system relying on effective coordination between national and sub-national levels while ensuring high coverage of the poor 	<p>MoLSA, MoF, MoPDC (COSIT)</p>	
<p>2. Design and implement a reform strategy for the pension system</p>	<ul style="list-style-type: none"> • Over 2008-2010, implement medium term pension reform strategy and complete administrative capacity improvements to achieve the following: (a) provide adequate and affordable pensions for plan members; (b) be financially sustainable; (c) allow for transparent and equitable redistribution; (d) allow for proper diversification of savings for retirement; (e) minimize economic distortions; and (f) incorporate best practices in terms of management and administration 	<p>MoLSA, MoF, MoPDC (COSIT)</p>	
<p>Section 4.5. Energy (Oil, Gas and Electricity):</p>			

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Goal: To develop an energy sector that meets Iraq's energy needs and maximizes the benefits of Iraq's hydrocarbons for all Iraqis			
<i>Oil and Gas</i>			
<i>Goal: Promulgation of a hydrocarbon law and improved oil and gas investment project execution</i>			
1. Carry out Investments	<ul style="list-style-type: none"> • By 2008, prioritize natural gas development in conjunction with Energy Master Plan (Priority Action) • By end 2010, meet the demand for refined products at world prices (700k bpd) • By 2010 , increase crude oil output to 3.5 mbpd 	MoO, MoPDC, MoF	
2. Undertake specific measures to improve monitoring and execution	<ul style="list-style-type: none"> • By 2008, create conditions to encourage oil service companies to come to Iraq including through streamlining contracting procedure, providing protection and guarantees including with international assistance (Priority Action) 	MoO, MoPDC, MoF	
<i>Electricity</i>			
<i>Goal: An aligned institutional and legal framework supporting efficient rehabilitation of the power sector</i>			
1. Pass and implement legislation and undertake measures to align the sector's institutional and legal framework with good practice	<ul style="list-style-type: none"> • By end 2008, an appropriate institutional structure will be under implementation. 	MoElectricity	

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2. Make tangible progress towards cost recovery	<ul style="list-style-type: none"> • By end 2009, introduce cost-efficient tariffs, schemes to protect low-income consumers, and adopt appropriate budgeting, commercial and cost accounting practices 	MoElectricity	
3. Implement an adequately funded sector rehabilitation strategy	<ul style="list-style-type: none"> • By end 2008, establish capabilities for project management of large capital projects in accordance with international standards (Priority Action) • By end 2008, identify and adopt optimum organization for electric power system technical management, including required technical expertise • By 2015, electricity supply from the national grid will be sufficient to meet total demand with a reserve margin of 10%. 	MoElectricity MOF, MoPDC	
Section 4.6. Agriculture and Water Management Strategy			
<p>Goals: To support the development of the agriculture sector to achieve food security, generate employment, diversify the economy and preserve the countryside</p> <p>Create an enabling environment for a market oriented agricultural sector</p>			
1. Undertake specific measures to rationalize and transition the Public Distribution system to targeting in a way that is integrated with agricultural policies (see also 4.3.1 and 4.4.2)	<ul style="list-style-type: none"> • Over 2008 – 2011: <ul style="list-style-type: none"> ○ Implement a phased program of targeted food subsidy synchronized with removal of farm input subsidies ○ Shrink PDS budget ○ Privatize of the General Company for Grain Processing 	MoA	
3. Reforming land tenure policy to encourage investment in agriculture	<ul style="list-style-type: none"> • Over 2008 – 2011, enact and implement new agriculture land holding legislation • By 2008, reform the land tenure system to give farmers ownership/long term stake in government leased land 	MoA	
3. Undertake specific measures to develop an integrated land and	<ul style="list-style-type: none"> • Over 2008 – 2010, produce Regional Land and Water Use Plans indicating options for increasing efficiency of water use in agriculture and closing the demand-supply gap. 	MoA, MoWR,	

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water development policy	<ul style="list-style-type: none"> • Over 2008 – 2010, produce alternative cropping models for different regions with optimal returns on investment • Over 2008 – 2010, protect and rehabilitate unique Iraqi crop varieties and agricultural genetic heritage 		
4. Improve institutional and regulatory underpinnings of public agriculture	<ul style="list-style-type: none"> • Over 2008 – 2010, strengthen the technical and management capacity of agricultural organizations (Priority Action) • By 2008, amend or introduce new legal and regulatory provisions for agriculture markets • By 2008, review and amend existing laws and regulations relating to agriculture production, processing, marketing, finance, trade, quality standards, environment protection, contracts, etc. according to the needs of the sector. 	MoA, MoT, MoWR	USAID, USG, WB – ITF, UNDP, others WB - ITF
5. Carry out Investment Plans	<ul style="list-style-type: none"> • By 2008, develop individual investment plans including market and investment analysis and costing on the basis of integrated Agriculture and Water master plan (Priority Action) • By 2008, develop financing plans and mechanisms including public and private sources (Priority Action): <ul style="list-style-type: none"> ○ Rehabilitate damaged physical infrastructure ○ Improve delivery of public agricultural services ○ Improve the efficiency of agricultural information services 	MoA, MoPDC, MoF, MoMPW	USAID, USG, WB?, UNDP, others

Acronyms

ACWG	Anti-Corruption Working Group	FAO	Food and Agriculture Organization
AD	Accounting Department	FCSC	Federal Civil Service Commission
AFESD	Arab Fund for Economic and Social Development	FIAS	Foreign Investment Advisory Service
ARI	Acute Respiratory Infections	FMIS	Financial Management Information System
AusAID	Australian Agency for International Development	FPSC	Federal Public Service Council
BD	Budget Department	FRBNY	Federal Reserve Bank of New York
BSA	Board of Supreme Audit	GCC	Gulf Cooperation Council
CBI	Central Bank of Iraq	GDP	Gross Domestic Product
CGAP	Consultative Group to Assist the Poor	GFS	Government Finance Statistics
CIDA	Canadian International Development Agency	Gol	Government of Iraq
CIF	Cost Insurance Freight	GPM	Governance and Public Management
CMDP	Centre for the Missing and Disappeared Persons	HIS	Hospital Information Systems, Health Insurance Scheme
COFOG	Classification of the Functions of Government	IDP	Internally Displaced Person
CoM	Council of Ministers	IFC	International Finance Corporation
CoR	Council of Representatives	IMF	International Monetary Fund
COSIT	Central Office of Statistics and Information Technology	IOC	International Oil Company
CrBI	Credit Bank of Iraq	IOM	International Organization for Migration
Danida	Danish International Development Agency	IsDb	Islamic Development Bank
DBC	De-Baathification Committee	ITF	Iraq Trust Fund
DDR	Disarmament, Demobilization and Re-Integration	JBIC	Japan Bank for International Cooperation
DFI	Development Fund for Iraq	JICA	Japan International Cooperation Agency
DFID	Department for International Development (UK)	LAS	League of Arab States
DGDC	Belgian Development Cooperation	KOICA	Korean International Cooperation Agency
DP	Development Partner	KRG	Kurdistan Regional Government
EC	European Commission	MCH	Maternal and Child Health
EITI	Extraction Industry Transparency Initiative	MDG	Millennium Development Goals
EU	European Union	MENA	Middle East North Africa
		MENA FATF	Middle East North Africa Financial Action Task Force

MN	Micronutrient	OIC	Organization of Islamic Conferences
MoA	Ministry of Agriculture	OPEC	Organization of the Petroleum Exporting Countries
MoCu	Ministry of Culture	PDS	Public Distribution System
MoD	Ministry of Defense	PEFA	Public Expenditure and Financial Accountability
MoDM	Ministry of Displacement and Migrations	PEIA	Public Expenditure and Institutional Assessment
MoE	Ministry of Education	PEP	Private Enterprise Partnership
MoElect	Ministry of Electricity	PER	Public Expenditure Review
MoEnv	Ministry of Environment	PFM	Public Financial Management
MoF	Ministry of Finance	PHC	Primary Health Care
MoFA	Ministry of Foreign Affairs	PHRD	Policy and Human Resources Development (WB/Japan)
MoH	Ministry of Health	SCAR	State Company for Animal Resources
MoHaR	Ministry of Housing and Reconstruction	SCAS	State Company for Agricultural Supplies
MoHE	Ministry of Higher Education	SCIC	State Company for Industrial Crops
MoHR	Ministry of Human Rights	Sida	Swedish International Development Cooperation Agency
Mol	Ministry of Interior	SME	Small Medium Enterprise
MoJ	Ministry of Justice	SOE	State Owned Enterprise
MoLSA	Ministry of Labor and Social Affairs	SOMO	State Oil Marketing Organization
MoMPW	Ministry of Municipalities and Public Works	SSN	Social Security Net
MoO	Ministry of Oil	SWG	Sector Working Group
MoPDC	Ministry of Planning and Development Cooperation	TSA	Treasury Single Account
MoST	Ministry of Science and Technology	UNCAC	United Nations Convention Against Corruption
MoT	Ministry of Trade	UNDP	United Nations Development Programme
MoTele	Ministry of Telecommunications	UNFPA	United Nations Population Fund
MoWA	Ministry of Women Affairs	UNHCR	United Nations High Commissioner for Refugees
MoWR	Ministry of Water Resources	UNICEF	United Nations Children's Fund
MoYS	Ministry of Youth and Sports	UNIFEM	United Nations Development Fund for Women
NCCMD	National Centre for Consultancy & Management Development	UNOPS	United Nations Office for Project Services
NHRC	National Human Rights Commission		
NZAID	New Zealand's International Aid and Development Agency		
OECD	Organization for Economic Co-operation and Development		

USAID United States Agency for
International Development

USG United States Government

WB World Bank

WFP World Food Programme

WG Working Group

WHO World Health Organization

WTO World Trade Organization